

REPORT

ON THE ACTIVITIES OF THE REGIONAL COOPERATION COUNCIL SECRETARIAT

For the period 1 January – 31 March 2015

**BY THE SECRETARY GENERAL OF THE REGIONAL
COOPERATION COUNCIL**

**SUBMITTED TO THE BOARD OF THE REGIONAL COOPERATION COUNCIL IN LINE WITH
ARTICLE 15 OF THE STATUTE OF THE REGIONAL COOPERATION COUNCIL**

Sarajevo, 12 May 2015

Table of Contents

- 1. Summary of activities 3
- 2. Update on progress in implementing SWP 2014-2016 6
- 3. Management and Operations 22
- 4. Key Challenges in the Reporting Period 22
- 5. State of financial contributions to the RCC Secretariat's budget for 2015 24
- Annex: RCC Annual Work Plan for 2015 25

The Report on the activities of the Regional Cooperation Council (RCC) Secretariat is submitted by the RCC Secretary General to the RCC Board in line with Article 15 of the Statute of the RCC. It covers the period from 1 January to 31 March 2015.

1. Summary of activities

The report sets forth the progress made by the RCC Secretariat in implementing the RCC Strategy and Work Programme (SWP) for 2014 – 2016 and its central pillar – the South East Europe (SEE) 2020 Strategy. It traces the results of the RCC – SEECP synergy and RCC's participation in the SEECP events, consultations of the RCC Secretary General with RCC participants, regional organizations and initiatives, as well as the substantive dialogue with European Union (EU) institutions, in particular with the EC.

The activities of the RCC Secretariat continued to unfold under the operational guidance and supervision of the RCC Board, which convened on 26 February 2015 in Sarajevo. The RCC Secretary General informed the participants of the Board on the activities of the RCC Secretariat and, together with the Albanian SEECP Chairmanship-in-Office (CiO), summarized the workings of the Coordination Meeting between the SEECP Troika, the RCC Secretariat and the EU. In its conclusions, the RCC Board accepted the Report of the RCC Secretary General on the activities of the RCC Secretariat for the period 21 September 2014 – 31 December 2014 and on the implementation of the RCC SWP 2014 – 2016. It appreciated the improved synergy between the SEECP CiO and the RCC Secretariat, as well as the successful and continuous implementation of the calendar of activities of the Albanian SEECP CiO.

Held back-to-back with the meeting of the RCC Board, on 24 February 2015 in Tirana, the Coordination meeting between the SEECP Troika¹, the RCC Secretariat and the EU, continued to provide a framework for further harmonizing the priorities of the Albanian SEECP CiO and RCC's SWP 2014 – 2016. The meeting has yielded conclusions which fully support the priorities and activities of the Albanian SEECP C-i-O and RCC's actions seeking to ensure pertinent operational and technical assistance. It has also been noted that the RCC Secretariat will support the implementation of the SEECP Joint Statement on Terrorism.

In moving forward with the implementation of its calendar of activities, the Albanian SEECP CiO organized the meeting of the SEECP Political Directors and the informal meeting of the SEECP Ministers of Foreign Affairs (MFAs) on 23-24 February 2015 in Tirana. The SEECP MFAs adopted a Joint Statement on Terrorism condemning terrorism and terrorist acts and reaffirming their commitment to strengthen cooperation in order to adequately address this phenomenon. Furthermore, the SEECP MFAs tasked the RCC to work on the preparation of a regional cooperation platform with the purpose of developing a common approach to the issue of terrorism and foreign fighters. The RCC Secretary General participated and actively contributed at the SEECP events in Tirana.

On the margins of the informal meeting of the SEECP MFAs, the Albanian SEECP CiO organized an informal working breakfast of the MFAs participating in the Berlin process. The meeting proved to be an important occasion to discuss the next steps ahead of the Vienna Summit this August, and how to

¹ * The SEECP Troika includes the former SEECP CiO Romania, the current SEECP CiO Albania and the incoming SEECP CiO Bulgaria.

accelerate the preparation of projects which would improve the transport connections and energy security in the region. In this regard, the outcome of the W. Balkans six meeting on Connectivity and Strong Core Networks, held on 25 March 2015 in Pristina, is worthy of note as it represents an important progress and paves the way for an agreement on a list of specific investment priorities on energy and regional transport core network at the Vienna Summit in August 2015.

In the period under consideration, the RCC Secretary General continued to engage with the RCC participants and in particular held meetings and consultations with high-level officials from Serbia, Bulgaria, Albania and the EU institutions. The consultations with the RCC participants proved essential for further mustering political support for the RCC and its activities, as well as explore avenues for enhancing the regional cooperation process in SEE.

The consultations with Bulgaria took place in the context of Bulgaria's forthcoming SEECF CiO for 2015 – 2016. The RCC and Bulgaria have made important progress in synchronizing work plans and identifying areas of joint action.

RCC's cooperation with EU institutions and bodies, in particular the EC, EEAS and EP has been maintained and further strengthened as a result of regular visits made by the RCC Secretary General to EU institutions and comprehensive exchanges of views with EU high-level representatives. In this context, the meeting between the RCC Secretary General and the Commissioner for European Neighborhood Policy and Enlargement Negotiations generated valuable political support for the RCC and its mission.

Moreover, the RCC Secretary General and the Albanian SEECF CiO jointly briefed the Western Balkans Working Group of the European Parliament Foreign Affairs Committee. The briefing, held for the first time with the presence of the SEECF CiO, represented a successful step in an effort to augment the visibility of the RCC and SEECF in Brussels. It also contributed to an increased attention on part of the EP for the regional cooperation in SEE and its role in the EU accession process. Equally important was the briefing of the RCC Secretary General for the Working Group on the Western Balkans of the Council of the EU.

In terms of the programme, RCC has started the year on a very strong note, with an array of events successfully organized, with planned technical assistance implemented and several important milestones reached. The three main areas where RCC has been particularly active in the past few months, and where focus will continue in the following period, is programming, implementation and monitoring of SEE 2020.

On the programming side, RCC has facilitated the establishment of a SEE 2020 Programming Committee as a permanent body tasked with setting priorities, overseeing the programming process and adopting regional programmes for the implementation of SEE 2020. A set of Programming guidelines were also adopted by the Programming Committee, providing detailed description of the process as well as roles and responsibilities of the participating institutions. The programming process, structured in annual cycles, is intended to produce mature, well consulted regional programmes with greater impact, enhanced complementarity with national interventions, and improved sustainability. The first annual programming cycle for 2015 was initiated during February. The Committee has also reviewed the first set of programmes developed during the previous year

and these regional programmes will be further prioritized in an intra-governmental consultation process to be finished during April.

SEE 2020 Monitoring Task Force was also set up to look into possible revisions of regional headline targets, propose changes to the current set of quantitative indicators and review the current monitoring system. In the two meetings held during the reporting period, the Task Force agreed to a revision of 6 out of 11 headline targets, has set up a process to prioritize quantitative indicators and has reviewed the first draft of the Monitoring guidelines prepared to help streamline the process of data collection and analysis in the SEE 2020 context. Finally, the Task Force will be converted into a standing Monitoring Committee that will oversee the monitoring process and ensure the quality. This was particularly important to RCC as it brought the SEE 2020 monitoring directly into the national context through the involvement of national statistical systems and Eurostat.

RCC has also finalized the analysis of the data collected in the Balkan barometer exercise – a public opinion and business sentiment surveys conducted in the 7 Western Balkans economies during December 2014 and January 2015. The perception-based indicators from the Balkan barometer will complement the quantitative and qualitative data from statistical, administrative and international sources, thus completing the monitoring system. RCC plans to develop a web-based tool during the next quarter to offer a simple and effective tool to practitioners, but also engage the general public in monitoring the performance of their governments in SEE 2020 implementation.

The establishment of these two committees (monitoring and programming) has also marked the completion of the SEE 2020 governance architecture, with the Governing board on top, being served by the RCC Secretariat and reported to by the two Committees.

Several important breakthroughs have been achieved in the implementation of the sectoral work as well, and further details on this are contained in the update on RCC Work Programme below.

In the final analysis, the RCC Secretariat has ensured progress in meeting the needs of the region by implementing the first phase (2014) of RCC SWP for 2014-2016. Moreover, the RCC Secretariat has rolled out the activities pertaining to the second phase (2015) of the RCC SWP. The strategic character of relations between the SEECF and RCC, supported by a prolific cooperation with the EU, the support and guidance of the RCC participants and sound partnerships with international/regional organisations, will remain indispensable for the RCC and its mandate.

2. Update on progress in implementing SWP 2014-16

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
Component 1: Horizontal activities				
RCC Board and coordination meetings	<i>Meeting of the RCC Board (26 February, Sarajevo)</i>	Adoption by the RCC Board of the Report on the activities of the RCC Secretariat for the period 21 September 2014 - 31 December 2014	Additional progress in the implementation of the RCC SWP for 2014 – 2016; political support for RCC activities	Finalized ²
	<i>Coordination Meetings between the SEECP Troika, RCC Secretariat and EU (24 February, Tirana)</i>	Briefing and the coordination between the SEECP Troika, RCC and EU related to the implementation of the most recent and other planned activities	Better synergy and cooperation between RCC and SEECP. Continued operational and technical assistance of the RCC to the SEECP CiO, with the prominence given to the continuity between the chairmanships of SEECP	Finalized
Cooperation between RCC and SEECP	<i>Meeting of the SEECP Political Directors (23 February, Tirana)</i>	Exchange of views on the latest developments in SEE, agreement on the draft SEECP Joint Statement on Terrorism	Maintenance of strong coordination and synergy between the SEECP, the RCC and the European agenda	Finalized
	<i>Informal meeting of SEECP Ministers of Foreign Affairs (24 February, Tirana)</i>	Assessment of regional developments in SEE and adoption of the SEECP Joint Statement on Terrorism	Specific political guidance and support for RCC activities. The RCC was tasked to work towards establishing a regional platform on terrorism and the issue of foreign fighters	Finalized
Consultations of the Secretary general with SEECP participants	<i>Meeting with the Prime Minister of Serbia, 9 January, Belgrade</i>	Briefing on the RCC activities and the implementation of the RCC SWP for 2014 - 2016	Better alignment of priorities and actions, political support of Serbian government to RCC activities	Finalized
	<i>Meeting with the MfA of Bulgaria, 26 January, Sofia</i>	Political consultations, alignment of priorities, joint preparations for the handover of the SEECP CiO to Bulgaria in	Better policy alignment. Agreement on drafting a joint work program, harmonizing the RCC work plan with the	Finalized

² Status of completion is described as “Finalized”, “On-track”, “Delayed”, or “Dropped”

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		May	Bulgarian SEECPC CiO priorities. Decision to open way to the technical levels to define the joint activities and projects (8 April, Sarajevo)	
	<i>Meeting with the Albanian MfA, 9 February, Tirana</i>	Exchange of views on the way forward in supporting the implementation of the upcoming SEECPC events	Continued coordination between the RCC and the Albanian SEECPC CiO	Finalized
Regular consultations of SG with European Union institutions and services	<i>Meeting with the Director for Western Balkans at DG Near, EC (4 February, Brussels)</i>	Briefing on the most recent and planned activities of RCC, with the focus on the SEE 2020 Strategy and particularly connectivity in the SEE region	Increased awareness on the need of further advancing the regional connectivity in order to ensure the EU perspective to the region as a whole. The role of RCC	Finalized
	<i>Meeting with the Commissioner for European Neighbourhood Policy and Enlargement Negotiations (5 February, Brussels)</i>	Briefing the Commissioner of the RCC recent activities and on developments in SEE. Discussion on the future activities of the RCC on supporting the EU integration process of WB	Confirmation of the of EC commitment to continue supporting the RCC and its activities, particularly implementation of the SEE 2020 Strategy	Finalized
	<i>Briefing to the WB Working Group of the EP Foreign Affairs Committee (AFET), together with the Albanian SEECPC CiO (5 March, Brussels)</i>	Briefing on the activities of RCC and the SEECPC in the context of the enlargement agenda	Reiterated support of the members of EP for the EU integration of the WB and further enhancement of regional cooperation; better understanding of the role and activities of both RCC and the SEECPC	Finalized
	<i>Briefing for the Working Group on WB of the Council of the European Union - COWEB (5 March, Brussels)</i>	Briefing about the latest RCC activities, focusing on the synergy with the SEECPC, the implementation of the SEE 2020 Strategy and the Berlin process	Support to the RCC in promoting regional cooperation and appreciation for the action oriented work of RCC within the framework of the SEE 2020 Strategy. Support for the EU integration process of WB.	Finalized
Participation of SG to	<i>Opening ceremony of the Serbian</i>	Meetings of SG with the OSCE CiO and	Representing the region; strengthening	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
high level events	<i>OSCE CiO and the first meeting of the OSCE Permanent Council (15/16 January, Vienna)</i>	other OSCE officials	cooperation with other international organizations; contribution to the visibility of the RCC.	
	<i>Meeting of the Ministers of Foreign Affairs of WB6 (24 February, Tirana)</i>	Preparation for the Vienna Summit on Connectivity in WB. The participants confirmed their readiness to harmonize the key regional projects in transport and energy sectors to be presented to the European Commission and EU Member States at the Conference on the Western Balkans in Vienna, with the aim of providing financial support for their implementation	Full engagement of the WB economies in the Berlin Process. Affirmed the RCC's strategic role in regional cooperation	Finalized
	<i>Conference "Tackling Jihadism Together" (20 March, Vienna)</i>	Ministers of Foreign Affairs and Interior from WB and some EU member states discussed and agreed on joint measure to tackle the phenomenon of foreign terrorist fighters.	RCC presented its activities related to fighting organized crime, radicalization and improving security in SEE, by strengthening regional cooperation	Finalized
	<i>Meeting of the Ministers of Foreign Affairs and of Transport from WB6 (25 March, Pristina)</i>	Adoption of a Joint Statement, reaffirming the commitment to connectivity, good neighbourly relations, regional cooperation and European integration in SEE.	Progress in the process of reaching an agreement on a list of specific investment priorities on energy and on regional transport core network	Finalized
Supporting increased involvement of civil society and academia in regional activities	<i>"Belgrade Dialogues" Forum (10 February, Belgrade)</i>	SG presented the RCC activities and briefed on recent developments in SEE	Raised awareness on the importance of civil society role in regional cooperation.	Finalized
	<i>Regional Academy for Democracy Conference (27 February, Budva)</i>	Exchange of views on issues related to democratic practices	Contribution to strengthening democratic dialogue in SEE societies.	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
	<i>Brussels Forum (20-21 March), organized by German Marshal Fund</i>	Discussion among political and government representatives, security analysts and media experts from the United States, the European Union, Russia and the Middle East on: global security threats; the global perspective for economic growth; regional cooperation in related matters.	Raised awareness on security threats at regional and global level; building synergies for tackling security and economic challenges. Better networking of RCC with other actors	Finalized
SEE 2020 Horizontal Activities – Coordination, Programming and Monitoring of SEE 2020				
Coordination, Programming, Monitoring	<i>SEE 2020 Roundtable in Pristina (3 February)</i>	Two days meeting bringing together the representatives of the government, business, academia, civil society, media and international partners to inform about the latest developments in SEE 2020 implementation, and review progress on SEE 2020 monitoring with the Competitiveness Outlook process.	Increased awareness on SEE 2020-related activities and improved monitoring through the Competitiveness Outlook process.	Finalized
	<i>SEE 2020 Roundtable in Podgorica (5 February)</i>	Two days meeting bringing together the representatives of the government, business, academia, civil society, media and international partners to inform about the latest developments in SEE 2020 implementation, and review progress on SEE 2020 monitoring with the Competitiveness Outlook process.	Increased awareness on SEE 2020-related activities and improved monitoring through the Competitiveness Outlook process.	Finalized
	<i>SEE 2020 Roundtable in Tirana (9 February)</i>	Two days meeting bringing together the representatives of the government, business, academia, civil society, media and international partners to inform about the latest developments in SEE 2020 implementation, and review progress on SEE 2020 monitoring with the	Increased awareness on SEE 2020-related activities and improved monitoring through the Competitiveness Outlook process.	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		Competitiveness Outlook process.		
	<i>SEE 2020 Roundtable in Skopje (2-3 March)</i>	Two days meeting bringing together the representatives of the government, business, academia, civil society, media and international partners to inform about the latest developments in SEE 2020 implementation, and review progress on SEE 2020 monitoring with the Competitiveness Outlook process.	Increased awareness on SEE 2020-related activities and improved monitoring through the Competitiveness Outlook process.	Finalized
	<i>SEE 2020 Roundtable in Belgrade (23 March)</i>	Half-day meeting bringing together the representatives of the government, business, academia, civil society, media and international partners to inform about the latest developments in SEE 2020 implementation.	Increased awareness on SEE 2020-related activities.	Finalized
	<i>Organization of the first meeting of the SEE2020 Monitoring Task Force (29 January)</i>	Based on the conclusions of the SEE 2020 Governing Board, an ad hoc Task Force composed of national representatives coming from the statistics offices and policy side, was established to propose revisions to the SEE 2020 headline targets and amendments to the monitoring system	Increased involvement of the national statistical systems and Eurostat in SEE 2020 monitoring; First assessment of 11 regional headline targets and quantitative indicators performed, an agreement reached to develop an integral monitoring guidelines for all parties involved	Finalized
	<i>Organization of the second meeting of the Monitoring Task Force (25 March)</i>	Following up on the first meeting, the Task Force reached an agreement on (i) revised headline targets, (ii) prioritized quantitative indicators, (iii) monitoring guidelines and (iv) setting up a permanent monitoring committee to track progress and report to the Governing Board.	Full commitment of the national authorities in the SEE 2020 monitoring process and clear definition of the monitoring, including the process, the content and the mandate.	Finalized
	<i>Organizing the first meeting of the</i>	First meeting of the Programming	Changed behaviour of national and	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
	<i>Programming Committee of SEE 2020 to start the programming process for 2015 (11 February)</i>	Committee held on February 12, bringing together 20 representatives of NIPACs and SEE 2020 Coordinators. Meeting approved the Programming Guidelines and reviewed the first set of programmes developed during 2014.	regional stakeholders in planning and programming with a clear commitment to a structured and transparent process of developing regional programmes in SEE 2020 context.	
	<i>Donor Coordination Meeting (12-13 February)</i>	The first meeting on donor coordination in the Western Balkans under the auspices of RCC held in Sarajevo. Meeting reached an agreement on need for better coordination of donor efforts and tasked RCC with developing a mechanism for an efficient and transparent exchange of information on regional interventions being implemented in the WB.	Increased awareness on donor interventions and planned activities of regional organizations and structures; a roadmap for improved coordination of donors agreed.	Finalized
	<i>First Meeting of the RCC Business Forum</i>	No results in the reporting period	No outcomes in the reporting period	On track
Communications	<i>Follow the most relevant activities of the Secretary General, the Program and the Political departments</i>	25 news items, 14 press releases, and 8 Personal angle stories, a new communication tool on RCC website, which is in total 47 items.	Raised public awareness about the RCC activities and SEE 2020 Strategy, including the activities of the Secretary General	Finalized
	<i>Interviews with Secretary General</i>	Interviews for regional TVs and newspapers in Serbia, The Former Yugoslav Republic of Macedonia and Albania)	Raised public awareness about the RCC activities and SEE 2020 Strategy. Balkan barometer promoted	Finalized
	<i>Meetings with media representatives</i>	Meetings with media representatives in The Former Yugoslav Republic of Macedonia and main Croatian media	Raised public awareness about the RCC activities and SEE 2020 Strategy, including the activities of the Secretary General	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
Component 2: Implementing the SEE 2020 and the Stability and Rule of Law priorities				
Integrated Growth: Free trade; Competitiveness; Integration into the global economy;	<i>Regional Investment Policy Review</i>	No results in the reporting period	No outcomes in the reporting period	On-track
	<i>Investment Policy and Regional Integration</i>	No results in the reporting period	No outcomes in the reporting period	On-track
Smart growth: Education and competences; R&D and Innovation; Digital Society; Culture and creative sectors;	<i>SEECF format - Regional workshop on "Networks of Excellence"</i>	The gathering of 33 representatives from SEECF participants in charge of science as well as scientific institutes. Collection of information on cooperation of the centres of excellence in the SEE region and how this topic is dealt with and developed in SEECF participants (the legislative framework, how are the objectives for networks are chosen, which institutions are involved and at what level, who is the main donor of such endeavours)	Peer learning and exchange of experience and best practices among institutions in charge of science dealing with centres of excellence. Networks of Excellence promoted outside the SEE2020 region.	Finalized
	<i>TA contract - consultant on 'Networks of Excellence', supporting the implementing the actions of R&D and innovation dimension of the SEE2020 strategy</i>	Development with the assistance of an external expert of the regional program, in consultation with the wide range of regional stakeholders on the topic.	This program was drafted, consulted and improved with concrete proposals in regard to the activities and priorities, as well as to its structure, financing and sustainability with representatives from Ministries in charge of science and other related agencies and bodies.	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
	<p><i>SEECF format "Networks of Excellence"- exchanging best practices from SEE: Workshop developing Regional Program on Networks of Excellence</i></p>	<p>The main outputs of the regional workshop were gathering of 28 representatives from the Ministries in charge of science, and other relevant agencies and bodies, and having in-depth discussions on the first draft of the Regional Program for Improving Networks of Excellence in the SEE region in order to improve it with concrete proposals when activities and priorities, as well as its structure, financing and sustainability are concerned</p>	<p>Main outcome from this process was a finalized regional program on Networks of Excellence which aims at promoting networks of excellence with the overall aim of advancing research excellence and productivity by investing in human capital for research and improving the incentive for research performance and smart specialization.</p>	Finalized
	<p><i>Regional Scientific Forum (deliberations of WISE statutory documents)</i></p>	<p>No results in the reporting period - the Regional Scientific Forum was intended to be held when the agreement on establishing the regional mechanism WISE will be in place. Since the agreement is still in progress RCC is delaying this activity until the finalization of establishing WISE has been agreed</p>	<p>Launching of WISE as a regional mechanism and coordinator of the SEE2020 R&D and Innovation dimension.</p>	Delayed

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
	<i>Regional workshop on Teacher Education and Training</i>	The main outputs of the regional workshop were the gathering of 44 representatives from Ministries of Education and other relevant agencies and bodies. As well as elaborate discussions on the first draft of the regional program for Teacher Education and Training order to improve it with concrete proposals when activities and priorities, as well as its structure, financing and sustainability are concerned.	Main outcome from this process was the finalization of the regional program on Teacher Education and Training (TET) which is still in the process of final consultation with the representatives from the Ministries of Education. The program aims at enhancing the quality of TET in order to support measures on reduction of early leavers from education and training as main strategy objectives of the SEE2020 education and competences dimension.	Finalized
	<i>Completion of existing contract - consultant on "Teacher education and Training"</i>	RCC hired an external expert to draft a regional program on Teacher Education and Training. The regional program was developed and finalized through an intensive consultation process during a regional workshop and through electronic correspondence with wide range of regional stakeholders on the topic. The regional program was consulted and improved with concrete proposals in regard to the activities and priorities, as well as to its structure, financing and sustainability with representatives from of Education and other related agencies and bodies	Main outcome from this process was a finalized regional program on Teacher Education and Training guided by the external expert on the topic with the aim of fulfilling action of Education and competences dimension of the SEE2020 strategy	On-track
	<i>ERISEE governing board meeting</i>	The ERI SEE Governing Board meeting will be held on April 24 th 2015 in Belgrade. Work Program and Budget for 2015-2016, together with the Regional Action Plan (RAP) for the Education and Competences	Main outcome of this meeting will be the concrete activities adopted for 2015-2016 in the education and competences dimension which paves way for implementation activities from the	On-Track

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		will be adopted at this meeting	SEE2020 strategy in this dimension in the forthcoming period.	
	<i>Two Coordination Meetings of the Task Force on Culture and Society</i>	First of the two, the 11 th RCC TFCS Meeting, will be organized on 28-29 April 2015 in Durres, Albania, in coordination with SEECIP CiO, to discuss the regional work plan, promotion of three regional programs, monitoring and assessment, existing EU funding mechanisms, joint projects and activities. 30 participants from Ministries of culture are expected. Added value to the meeting is the presence of National IPA Coordinators that will discuss prioritization of CCS within the programming cycle	The expected results are to achieve agreement on joint projects, encourage applications for various funding programs and mechanisms. Raise awareness about the importance of CCS for the overall development, and include CCS as priorities in the next programming cycle in order to fulfil the objectives of the SEE2020 strategy in CCS dimension which is too increase the share of creative industries in GDP and employment	On-Track
	<i>Prepare marketing and promotional materials for the purpose of fundraising activities for the programs developed under CCS Dimension (with a focus on heritage)</i>	Four brochures/flyers (400 all together) are under preparation for the: (i) cultural and creative sectors (general), (ii) promotion of cultural heritage rehabilitation, (iii) regional design incubator and (iv) regional audio visual fund. Procurement of services for design and printing has been completed. Expected time of completion 27 April. First distribution on 11 th TFCS Meeting	Improved visibility on the cultural and creative sectors within the SEE 2020 Strategy, showing the importance of inclusion of culture in a development strategy and securing the cultural capital and brand of the region.	On-Track
	<i>Consultations with the eSEE initiative members and secretariat</i>	Two meetings were held with the eSEE secretariat in the reporting period and one virtual consultation round with selected representatives of eSEE initiative with the aim to propose and agree on the organization of the next ministerial conference on ICT and gain support for	The government of Montenegro has expressed interest of hosting ministerial conference during INFOFEST activities in Budva and follow up discussions are planned in the coming weeks. The regional program on e-services has been formally or verbally supported by	On track

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		the e-services regional program	all relevant line ministries.	
	<i>Electronic SEE working group meeting</i>	The meeting, initially planned for the first quarter of 2015, has been postponed to the second quarter, pending the information on the host country for the ministerial conference.	The planned outcomes of this meeting are to round up discussions on the regional program on e-services, prepare for the upcoming ICT ministerial conference in the second half of the year, and discuss the concrete operational platform for cooperation in ICT in the framework of eSEE initiative	Delayed
	<i>Ministerial conference on Digital Society</i>	The conference envisioned for the first half of 2015 has been postponed for the second half of the year due to the delays in agreeing on the host country and securing additional financial support for its organization	Enhanced political commitment and momentum for digital society and e-governance development	Delayed
Sustainable Growth: Energy; Transport; Environment; Competitiveness.	<i>Continued dialogue with energy Community Secretariat on implementing joint actions</i>	Regional program on Energy	Enhanced possibilities on furthering cooperation on energy efficiency and related topics	On-track
	<i>SEECF format - Expert Meeting on Railway Network, "Upgrading Railway as growth engine for SEE"</i>	1 conference 50 participants	Support to the legal and institutional railway reforms, provided conditions for more targeted use of financial resources and strengthened internal communication with the EU, national administrations, regional structures and railway experts	Finalized
	<i>RCC/SEETO meetings and consultations</i>	1 Meeting and consultation 5 participants	Review of ongoing SEETO activities as regards the SEE2020 Strategy	Finalized
	<i>RCC/JSPAI Consultation meeting</i>	1 consultation meeting	Review of ongoing JSPAI activities as	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		4 participants	regards the SEE2020 Strategy	
	<i>Meeting with SEE2020 key transport stakeholders: NC & Key users was held</i>	1 Meeting 20 participants	Increased the knowledge and capacity of NC& Key transport users on the data collection process of transport indicators and analyses	Finalized
	<i>Finalization of the Intermodal Study (ongoing contract)</i>	1 Kick off (working) meeting 2 Reports 2 questionnaires	Exchanging the information regarding the progress in preparing the Study	On-track
	<i>Continued dialogue with national counterparts on establishing Regional Working Group on Environment</i>	Nominated members for Regional Working Group on Environment from most of participating governments	Enhanced possibilities to deliberate on development and implementation of regional initiatives in the field of environment	On-track
	<i>Continued dialogue on water-food-energy Nexus</i>	Conclusions of the “Regional Roundtable on Water, Food, Energy and Environment Nexus in SEE” presented at 23rd OSCE Economic and Environmental Forum “Water governance in the OSCE area – increasing security and stability through co-operation” (Vienna, 26-27 January 2015)	Awareness on the Nexus approach enhanced among relevant regional players	On-track
	<i>Analysis of Business Synergies and Connectivity between South Eastern European Economies and Turkey</i>	Activity initiated with TEPAV, a leading Turkish Think-Tank with the first country visit to Bosnia and Herzegovina followed by an aide memoire; project to continue until Q4 2015.	A roadmap for strengthening links between the Western Balkans and Turkey's private sectors, and prospective on the Turkish private sector possibility of contributing to the achievement of SEE 2020 targets.	On track
	<i>SEEIC Tourism Expert Group meeting</i>	The activity has been postponed for the second quarter of the year.	Preparations of policy responses and approaches to removing sector barriers (skills gap) and development of regional programs and pilot projects, particularly	Delayed

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
			for joint regional tourism offer for the global market	
	<i>SEEIC Industrial Policy Working Group meeting</i>	Meeting held under the auspices of the OECD during the Competitiveness week in Paris; the follow-on meeting to be organized by the RCC under the auspices of SEE Investment Committee	Industrial Policy Working Group Established, ToRs, and Activity Plan Developed, so as to follow main policy directions in cooperation in industrial development of the region.	On-track
Inclusive Growth: Employment; Health.	<i>In country consultations on social economy</i>	Five events with about 50 participants from ministries of labour and other relevant institutions held. Shared findings of the RCC social economy study and discussed ways for enhanced regional cooperation in promoting social economy. A 6 th consultation will take place during the second quarter of 2015	Increased knowledge and awareness of the benefits of social economy development Increased commitment to promote social economy both at the national and regional level	On-track
	<i>Social Agenda Working Group meetings</i>	A regional meeting of representatives of 7 SEE ministries of labour to discuss cooperation on labour mobility and social economy was delayed. All feedback from line ministries on the roadmap for facilitating labour mobility needs to be received and processed before the next meeting	A regional commitment reached for facilitating labour mobility based on a finalized and adopted roadmap and a regional roadmap for social economy development discussed	Delayed
	<i>Joint working group meetings on mutual recognition of professional qualifications</i>	A regional meeting of representatives of ministries of trade, education and labour to adopt ToRs and agree on the steps to be followed towards the mutual recognition of professional qualifications has been delayed for the second quarter of 2015. The proposal will be first presented to the steering committee of	3 partite commitments on the joint work for the recognition of mutual qualifications. Clear tasks and responsibilities assigned and a roadmap prepared	Delayed

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
		the Education Reform Initiative, which will advise on the next steps		
	<i>Visibility (printing)</i>	Labour Mobility Study produced and printed	Increased visibility of RCC products	Finalized
	<i>SEEHN consultations with other regional initiatives</i>	4 to 5 meetings between representatives of SEE Health Network and other relevant regional initiatives scheduled for Q1 have been delayed for second quarter of 2015. Representatives of the SEEHN required additional time to prepare well for the consultations.	Reach common understanding and joint agreement with other regional structures in operationalizing health in all policies priority of the SEE 2020 Strategy	Delayed
	<i>Working group meetings of the SEEHN</i>	A meeting of SEEHN and partner organizations to discuss the implementation of the health dimension of the SEE 2020 strategy and prepare for the forthcoming ministerial conference on health in June 2015 has been delayed for 14-15 May in Sarajevo	SEEHN representatives initiate the implementation of tasks assigned in the context of the health dimension of the SEE 2020 Strategy	Delayed
Governance for Growth: Effective public services; Anticorruption; Justice;	<i>Upgrading Policy and Regulatory Capacity: Study on regulatory impact Assessment</i>	Preparation of ToR for conducting comparative study on Regulatory Impact Assessment	Comparative study on Regulatory Impact	On-track
	<i>Subsidiarity and Multi-level Governance: Study on Decentralization Observatory for SEE</i>	Preparation of ToR conducting comparative for inception of decentralization Observatory	Comparative Study for Inception of Decentralization Observatory	On-track
	<i>3rd Meeting of the Working Group on Justice (discussion on the Regional Program and the Reports on E-enforcement, Mediation and Backlog reduction programs),</i>	3 rd Meeting of the WGJ was held in March, discussed on the Regional program, OECD indicators and Report on E-enforcement	Approval of the OECD quantitative indicators and the results of the Regional Program (to be developed)	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
	<i>Zagreb</i>			
	<i>Conference on E-enforcement - presentation of study, Zagreb</i>	Conference was held on 25/26 March, the comments of the experts from the beneficiaries are to be shared in 30 days and included in the Report	Study on the E-enforcement with the recommendations for the possible improvements of the system in the Beneficiaries	On-track
	<i>Regional Program finalized and reported to WGJ</i>	Due to the change of the RCC approach to the Regional Program it is postponed	No results during the reporting period	Delayed
	<i>Tender "Report on the Training Institutions in judiciary in SEE countries and Report on comparative overview of various training models for presidents of courts and court administration", 15 working days</i>	Based on the consultations with the stakeholders in the region (directors of the training institutions), there is a proposal to reallocate the funds for the activities they think are more important and useful	Reallocation of funds to the development of the regional modules/curricula as decided at the kick-off meeting of the Regional training institutions network	On-track
	<i>Completion of existing three assessments on e-enforcement, mediation and backlog reduction</i>	The final draft reports are sent to RCC, e-enforcement is expected to be approved by the WGJ, mediation and backlog reduction shall be shared with experts and presented and discussed at the conferences in May 2015		On-track
Promoting Stability and Rule of Law - JHA and Security Cooperation				
Justice and Home Affairs	<i>Mapping of all regional activities in the field of fighting serious and organized crime</i>	Activity delayed – consultations still ongoing with the involved stakeholders on the nature and scope of such exercise. Activity to be implemented once a consensus is reached on the feasibility, relevance and scope of the exercise.	Updated information on all regional actors and activities in the area of fighting against serious and organized crime, as well as against terrorism	Delayed
Security cooperation:	<i>Regional Steering Group Meeting</i>	The meeting co-chaired by RCC and UNDP	Strengthening regional cooperation in	Finalized

Objective	Description of main activities planned in the reporting period	Main OUTPUTS /deliverables/results in the reporting period	Main OUTCOMES of the achieved results	Status of completion
Supporting, coordinating and monitoring the activities of the Regional Initiatives and Task Forces in SEE	<i>on SALW (27 February, Sarajevo)</i>	and organized by SEESAC discussed and approved activities for 2015 and presented national priorities of the focal points on SALW.	security area in SEE	
	<i>SEDM Coordination Committee and SEDM Political-Military Steering Committee meetings (18 – 19 March, Bucharest)</i>	Discussions on cooperation in defence area in SEE; transferring the SEDM CiO to Turkey; future cooperation projects; the future of SEEBRIG.	Building synergies among regional initiatives in defence area and avoid overlapping; strengthening cooperation with NATO.	Finalized
Extending Participation, Widening Partnerships – Cross-cutting Issues				
Gender Mainstreaming	<i>Women Entrepreneurship – A Job Creation Engine in SEE</i>	Project granted no-cost extension from 31 March 2015 until 31 December 2015 Initiated development of a second-phase project, for the period 2016-2020	Support to women entrepreneurship in the SEE region through policy reforms proposals and indicators development, training modules, peer learning, and best practices.	On-track
Parliamentary cooperation	<i>10th Conference of the European Integration Parliamentary Committees of States Participating in the Stabilization and Association Process in South-East Europe (10-11 March, Belgrade).</i>	Adoption of a Joint Statement, reaffirming the importance of regional cooperation through the implementation of projects in the field of energy; full support to the work of the SEECP, the RCC and the SEE 2020 Strategy was reiterated.	Ensured support for the EU integration process through parliamentary cooperation	Finalized

3. Management and Operations

During the reporting period, RCC continued working on the implementation of the recommendations stemming from the six-pillar assessment. A draft Work Programme for Grants of the Regional Cooperation Council has been developed covering the period 2015-2016 and relating to the RCC's strategic documents - Strategy and Work programme 2014 – 2016 and the SEE 2020 Strategy. Its implementation is based on the RCC's Financial Management Manual, setting down the procedures for the financial provisions which apply to the RCC Secretariat in Sarajevo and Liaison Office in Brussels. The Work Programme is intended to start implementation in the next quarter, following the necessary approvals.

During the reporting period, one new staff member has joined the RCC Secretariat. Mr. Srdjan Susic has joined the Programme Department as the Senior Expert on Sustainable Development.

4. Key Challenges in the Reporting Period

Although the implementation of the SWP 2014-16 and the RCC Work Plan 2015 is mostly on track, the implementation of programme has met with certain challenges that have even caused delays in some areas.

While some of these challenges are of a long term and general character (such as the uneven pace of reforms and limited capacity at the national level), others are more specific and are related to the activities being implemented during the reporting period.

For example, RCC was faced with several delays resulting from a longer than expected process of brokering different agreements between the governments involved. This was the case in some of the activities relating to the R&D dimension (establishment of WISE), the Digital agenda (postponement of the Ministerial conference) and the Employment dimension (labour mobility and mutual recognition arrangements) activities. RCC is working intensively with the governments involved to facilitate agreement and remove impediments. However, in some of the instances, these delays will also hold-up other activities planned to follow as part of the process.

In other areas, such as justice and home affairs, consultations are still ongoing with the involved stakeholders (governments, EC) on the nature and scope of some of the activities planned. These activities shall not be implemented unless a consensus is reached on the feasibility, relevance and scope of these activities and RCC is working to reach this consensus. Furthermore, coordination in the area of justice is done through an informal working group on justice, thus lacking necessary mechanisms for enforcement and monitoring. This causes frequent changes in the composition of the working group, which hinders continuity of implementation and slows down some of the work in the respective areas. RCC will be working with the Ministries involved to stress the importance of having the same participants to this process. This problem was observed in some of the other areas as well.

Finally, a lot of RCC's work is heavily dependent on the Regional Dimension Coordinators, which also face issues regarding mandate, resources and capacity. In the area of Effective Public Services for example, the RDCs are faced with a different sets of challenges. ReSPA has been undergoing an extensive restructuring and has suffered from an acute lack of human resources hindering some of its activities. On the other hand, NALAS is facing a considerable gap in terms of funding some of its SEE 2020-related activities. It is expected that, with further hiring on the ReSPA's side, this challenge will be successfully mitigated; the funding gap for NALAS is however expected to persist unless a more strategic development partner is secured.

5. State of financial contributions to the RCC Secretariat's budget for 2015

Contribution	Commitments	Roll Over	Contributions	Contributions net of bank charges, including roll over	Date Received	Percent
Contributing Countries (Donors)						
Austria	50.000,00			-		0,00%
Czech Republic	50.000,00		50.000,00	50.000,00	31-Mar-15	100,00%
Federal Republic of Germany	50.000,00			-		0,00%
Finland	50.000,00			-		0,00%
Hungary	50.000,00		50.000,00	50.000,00	27-Mar-15	100,00%
Italy	50.000,00			-		0,00%
Ireland	50.000,00			-		0,00%
Latvia	50.000,00		50.000,00	50.000,00	25-Mar-15	100,00%
Norway	50.000,00			-		0,00%
Sweden	50.000,00			-		0,00%
Switzerland	65.000,00			-		0,00%
United States of America	120.000,00			-		0,00%
Total contributing countries donors:	685.000,00	-	150.000,00	150.000,00		21,90%
European Commission contract	3.575.000,00		3.196.301,27	3.196.301,27	9-Dec-14	89,41%
South East Europe Contributors						
Albania	60.000,00			-		0,00%
Bosnia and Herzegovina	60.000,00			-		0,00%
Bulgaria	140.000,00		140.000,00	140.000,00	22-Jan-15	100,00%
Croatia	80.000,00		40.000,00	40.000,00	12-Mar-15	50,00%
Greece	140.000,00			-		0,00%
Kosovo*	40.000,00			-		0,00%
Moldova	40.000,00			-		0,00%
Montenegro	40.000,00		40.000,00	40.000,00	26-Mar-15	100,00%
Romania	140.000,00			-		0,00%
Serbia	80.000,00		80.000,00	80.000,00	27-Mar-15	100,00%
Slovenia	80.000,00		80.000,00	80.000,00	17-Mar-15	100,00%
The Former Yugoslav Republic of Macedonia	60.000,00			-		0,00%
Turkey	140.000,00			-		0,00%
South East Europe Contributors set aside funding**	200.000,00			-		0,00%
Total South East Europe Contributors:	1.300.000,00	-	380.000,00	380.000,00		29,23%
Total Committed Funds	5.560.000,00	-	3.726.301,27	3.726.301,27		67,02%

*This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo declaration of independence.

Annex: RCC Annual Work Plan for 2015

Component 1:	Horizontal activities, including political activities, coordination of SWP 2014-2016 and SEE 2020 Strategy implementation, monitoring and programming, communications					
	<i>Objective: Position RCC as the main focal point and the leading resource for governments, donors, civil sector and others engaging in regional cooperation</i>					
PLANNED ACTIVITIES	TIMEFRAME				EXPECTED OUTPUTS/ DELIVERABLES	EXPECTED OUTCOME
	Q1	Q2	Q3	Q4		
<i>Meetings of the RCC Board (three meetings)</i>	x	x		x	<i>Meetings</i>	<i>Establish or maintain functioning coordination mechanisms with the governments, private sector, business community and civil society; Finalize the first programming cycle; Complete the annual monitoring cycle. Establish an understanding and awareness of what the RCC does, to raise and maintain support, including political and financial, based on its mission to promote mutual cooperation and European and Euro-Atlantic integration of South East Europe</i>
<i>RCC Annual Meeting (one meeting)</i>		x			<i>Meeting</i>	
<i>Coordination Meetings between the SEECP Troika, RCC Secretariat and EU (four meetings)</i>	x	x		x	<i>Meetings</i>	
<i>SEECP support: Political Directors meetings (three meetings)</i>	x	x		x	<i>Meetings</i>	
<i>SEECP support: Meetings of Ministers of Foreign Affairs (three meetings)</i>	x	x	x		<i>Meetings</i>	
<i>SEECP support: SEECP Summit (one meeting)</i>		x			<i>Meeting</i>	
<i>SEECP support: Parliamentary cooperation (two meetings)</i>	x	x			<i>Meetings</i>	
<i>SEECP support: consultations with SEECP participants (six events)</i>	x	x	x	x	<i>Political consultations</i>	
<i>Annual briefings for Ambassadors in Brussels</i>			x		<i>Meeting</i>	
<i>Regular consultations of SG with European Union institutions and services</i>	x	x	x	x	<i>Meetings</i>	
<i>Briefing of SG in COWEB</i>		x			<i>Conference</i>	
<i>Participation of SG in the high level conference on the Balkans, organized by Friends of Europe</i>				x	<i>Conference</i>	
<i>Coordination meeting of the regional organizations</i>		x			<i>Regional meeting</i>	
<i>SEE 2020 National Roundtable in Podgorica</i>	x				<i>Roundtable</i>	
<i>SEE 2020 National Roundtable in Tirana</i>	x				<i>Roundtable</i>	

<i>SEE 2020 National Roundtable in Belgrade</i>	x				<i>Roundtable</i>	
<i>Organization of the first meeting of the SEE2020 Monitoring Task Force</i>	x				<i>Workshop</i>	
<i>SEE 2020 National Roundtable in Pristina</i>	x				<i>Roundtable</i>	
<i>SEE 2020 National Roundtable in Skopje</i>	x				<i>Roundtable</i>	
<i>Organizing the first meeting of the Programming Committee of SEE 2020 to start the programming process for 2015</i>	x				<i>Meeting</i>	
<i>Donor Coordination Meeting</i>	x				<i>Conference</i>	
<i>SEE 2020 National Roundtable in Sarajevo</i>	x				<i>Roundtable</i>	
<i>First Meeting of the RCC Business Forum</i>	x				<i>Conference</i>	
<i>RCC Advisory Council</i>		x			<i>Meeting</i>	
<i>SEE 2020 Governing Board</i>		x			<i>Meeting</i>	
<i>Second meeting of the Programming Committee</i>				x	<i>Meeting</i>	
<i>Support to coordination of the economic agenda - consultant</i>		x			<i>Tool/toolkit</i>	
<i>PR: Follow the most relevant activities of the Secretary General, the Program and the Political departments</i>	x	x	x	x	<i>Outreach events</i>	

Component 2:	Implementing the SEE 2020 and the Stability and Rule of Law priorities					
	<i>Objective: Improve connectivity, mobility and industrial development of SEE while complementing national efforts to improve public administration and strengthen the rule of law</i>					
PLANNED ACTIVITIES	TIMEFRAME				EXPECTED OUTPUTS/ DELIVERABLES	EXPECTED OUTCOME
	Q1	Q2	Q3	Q4		
Integrated Growth						
<i>Regional Investment Policy Review</i>				x	<i>Study</i>	<i>A regional roadmap established in the area of investment policy and promotion to support further regional investment integration</i>
<i>SEE Investment Committee and CEFTA Investment Working Group</i>		x			<i>Workshop</i>	
<i>SEE Investment Committee plenary session</i>		x			<i>Meeting</i>	
<i>SEE Investment Committee and CEFTA Investment Working Group</i>				x	<i>Workshop</i>	
<i>SEE Investment Committee plenary session</i>				x	<i>Meeting</i>	
<i>SEE Investment Committee ministerial (high-level) meeting</i>				x	<i>Conference</i>	
Smart Growth						
<i>Regional workshop on "Networks of Excellence"</i>	x				<i>Workshop</i>	<i>Two regional programs on networks of excellence and early stage start-ups developed to promote institutional and policy reforms and facilitate strategic investments; Enable establishment of WISE and its Secretariat as implementer of the Regional R&D Strategy for Innovation and R&D and innovation dimension coordinator for SEE 2020.</i>
<i>Existing contract - consultant on 'Networks of Excellence'</i>	x				<i>Report</i>	
<i>SEECF format "Networks of Excellence"- exchanging best practices from SEE</i>	x				<i>Workshop</i>	
<i>Regional workshop "Early Stage Start-up Program"</i>		x			<i>Workshop</i>	
<i>Develop a regional program on Early stage start-ups as one of the four main objectives of the Regional R&D Strategy for Innovation</i>		x			<i>Study</i>	
<i>WISE Steering Committee meeting (goals objectives of the R&D sector in SEE)</i>			x		<i>Meeting</i>	
<i>Regional Scientific Forum (deliberations of WISE statutory documents)</i>	x				<i>Conference</i>	
<i>Regional workshop on Teacher Education and Training</i>	x				<i>Workshop</i>	
<i>Completion of existing contract - consultant on 'Teacher education and Training'</i>	x				<i>Study</i>	

<i>ERISEE governing board meeting</i>	x				<i>Meeting</i>	<i>Regional expert pool expanded, promoting further linkages in CCS, Increase contribution of the cultural and creative sectors to economic development</i>
<i>Two Coordination Meetings of the Task Force on Culture and Society</i>	x		x		<i>Meeting</i>	
<i>Expand and rename the Ljubljana Process Regional Expert Pool in a way to have 3 categories covering Cultural and Creative Sectors (include experts on audio-visual, design and heritage) -Inauguration conference and workshop and creation of online database:</i>		x			<i>Conference</i>	
<i>Prepare marketing and promotional materials for the purpose of fundraising activities for the programs developed under CCS Dimension (with a focus on heritage)</i>	x				<i>Promotional material</i>	
<i>Organize a regional training for indicators in culture in cooperation with UNESCO and OECD</i>			x		<i>Training package</i>	
<i>Organize innovative on-site learning training activity targeted to history, heritage and citizenship educators in cooperation with EUROCLIO</i>			x		<i>Workshop</i>	
<i>Regional coordination (workshops/working group meetings)</i>	x		x		<i>Meeting</i>	
<i>Ministerial conference</i>		x			<i>Conference</i>	<i>Increased political momentum for digital society and e-governance development; detailed assessment of current conditions and the development of concrete regional actions to increase connectivity</i>
<i>Study in the identified Digital Society priorities of the SEE 2020 Strategy</i>		x			<i>Study</i>	
Sustainable Growth						
<i>Establishment of Working Group/Forum on Infrastructure and first meeting</i>		x			<i>Meeting</i>	<i>Optimization of individual transport modes and promotion of green & energy efficient transport; Attracting international transport flows and increasing the mobility in the region through further development of the SEE Comprehensive Network;Contribute to the elimination of transport non-physical barriers;Encourage public sector participation in the financing of transport infrastructure and promote the PPP model;Explore and identify airspace utilization possibilities;Further implement the Single European Sky (SES);</i>
<i>Finalization of the Intermodal Study (existing contract)</i>				x	<i>Study</i>	
<i>Meeting with SEE2020 key transport stakeholders: National Coordinators & key users</i>				x	<i>Meeting</i>	
<i>SEECF format - Expert Meeting on Railway Network, "Upgrading Railway as growth engine for SEE"</i>	x				<i>Meeting</i>	
<i>Hiring consultants on designing policy questionnaires for every transport mode and for cross-cutting issues with other dimensions (trade, energy, environment, R&D)</i>		x			<i>Other</i>	
<i>RCC/SEETO meetings and consultations</i>	x	x		x	<i>Meeting</i>	
<i>Congress on Railways</i>			x		<i>Meeting</i>	
<i>Working Group on Regional Program on Air Transport</i>	x				<i>Meeting</i>	

<i>Meetings of the Working group on NSA Expert Pool Projects</i>		x		x	<i>Meeting</i>	
<i>RCC/JSPAI Preparatory Team meeting</i>			x		<i>Meeting</i>	
<i>Preparation of an Analytical Review of existing activities with regards to the Studies on Free Route Airspace, Performance-based Navigation and Wide-area Multilateration</i>		x			<i>Assessment</i>	
<i>RCC/JSPAI Consultation meeting</i>	x			x	<i>Meeting</i>	
<i>Regional assessment on status of irrigation and potentials for increasing irrigated agriculture land;</i>			x		<i>Study</i>	
<i>Regional baseline report on status of forestation on annual level (last 3 years);</i>			x		<i>Study</i>	
<i>Regional Forestry Cooperation</i>			x		<i>Meeting</i>	
<i>Regional Roundtable on the Nexus as means to raise awareness on the issue and discuss actions to foster the implementation of the Nexus approach at the national level;</i>			x		<i>Roundtable</i>	
<i>National Nexus dialogue in one economy to assess current inter-linkages among sectors at the policy and management levels and identify actions to address trade-offs as means towards sustainable utilization of resources and sustainable growth;</i>			x		<i>Roundtable</i>	
<i>Regional Roundtable on Private Sector Participation in South-Eastern Europe (SEE);</i>				x	<i>Roundtable</i>	
<i>SEEIC Tourism Expert Group meeting</i>	x				<i>Workshop</i>	
<i>SEEIC Industrial Policy Working Group meeting</i>	x				<i>Workshop</i>	
<i>Analysis of Business Synergies and Connectivity between South Eastern European Economies and Turkey</i>			x		<i>Study</i>	
<i>SEEIC Food and Beverages Expert Group meeting</i>		x			<i>Workshop</i>	
<i>SEEIC Tourism Expert Group meeting</i>		x			<i>Workshop</i>	
<i>SEEIC Industrial Policy Working Group meeting</i>			x		<i>Workshop</i>	
<i>SEEIC Food and Beverages Expert Group meeting</i>			x		<i>Workshop</i>	
<i>SEEIC Tourism Expert Group meeting</i>				x	<i>Meeting</i>	
Inclusive Growth						
<i>In country consultations on social economy</i>	x				<i>Roundtable</i>	<i>Increased commitment to promote social</i>

Ministerial Conference on Social Economy		x			Conference	economy; roadmap established and progress made towards the goal of mutual recognition of professional qualifications, and increased awareness and engagement for youth employment
Social Agenda Working Group meetings	x		x		Meeting	
Joint working group meetings on mutual recognition of professional qualifications	x		x		Meeting	
Analyses and assessments on mutual recognition of qualifications		x			Assessment	
Youth unemployment conference (EXIT festival)		x			Conference	
Visibility (printing)	x				Report	
SEEHN consultations with other regional initiatives	x				Meeting	Situation analysis provided with respect to cross border public health perspectives and health as an entry point for investment; established working relationships with other regional structures in the framework of health in all policies.
Feasibility study on opportunities for investment in health in the framework of inclusive growth			x		Study	
Review of legislation, regulations, standards and procedures related to border control of people's movement and trade with importance for human health		x			Meeting	
Working group meetings of the SEEHN	x		x		Meeting	
Visibility (printing)			x		Report	
Governance for Growth						
Upgrading Policy and Regulatory Capacity: Study on regulatory impact assessment;	x				Study	Provide a roadmap for increasing regulatory quality in all SEE2020 dimensions, particularly those directly linked to competitiveness and economic growth; help increase efficiency by advocating allocation of resources locally, closer to costumers, allowing the regional and municipal governments to come up with tailor-made initiatives that best fit local economic potential.
Upgrading Policy and Regulatory Capacity: Kick-off conference on study results; Publication of the Study;			x		Conference	
Subsidiarity and Multi-level Governance: Study on Decentralization Observatory for SEE	x				Study	
Decentralization Observatory for SEE: Kick-off Conference			x		Conference	
Translation of the Methodology on CPL and Methodology on CRA and its publishing in 5 languages		x			Tool/toolkit	Disseminated the work on corruption risk assessment (CRA) and corruption proofing of legislation (CPL) and developed tools to help utilization Developed regional cooperation on data exchange in asset disclosure and conflict of
Training on Performing CPL and using of IT tool (3 trainingsx7 participants with interpretation in local language)				x	Training package	
Training on Performing CRA and using of IT tool (3 trainings x7participants with interpretation in local language)				x	Training package	

Consultancy to develop and maintain resource center, IT tools based on CPL and CRA Regional Methodology and to deliver trainings (60 days for company+45 days for CPL consultant+45 days for CRA consultant)		x	x	x	Tool/toolkit	interest and regional legal instrument
Regional Workshop and Conference of the Integrity Expert Network to develop Regional Legal Instrument on Data Exchange in Asset Disclosure (Workshop 25 peoplex2 days, Conference 35x1 day)		x		x	Other	
Consultancy to develop Regional Legal Instrument on Data Exchange in Asset Disclosure (2 consultants each 20 days)		x	x	x	Other	
3rd Meeting of the Working Group on Justice (discussion on the Regional Program and the Reports on E-enforcement, Mediation and Backlog reduction programs), Zagreb	x				Meeting	Developed regionally applicable mechanisms to address backlog reduction, e-enforcement and mediation, as well as networking of judicial and prosecutorial councils and judicial training institutions to producing common training modules and curricula in EU law and Ethics in Judiciary
Conference on E-enforcement - presentation of study, Zagreb	x				Conference	
Regional Program finalized and reported to WGJ	x				Other	
Tender "Report on the Training Institutions in judiciary in SEE countries and Report on comparative overview of various training models for presidents of courts and court administration", 15 working days	x				Report	
Completion of existing three assessments on e-enforcement, mediation and backlog reduction	x				Report	
Kick-off event "Establishment of the network of associations of mediators", Belgrade		x			Other	
Regional Conference "Court backlogs reduction programs and practices-presentation of Study", Split		x			Conference	
Kick-off event "Establishment of the network of judicial and prosecutorial councils", Budva		x			Other	
Kick-off event "Establishment of the SEE training institutions network", Tirana		x			Other	
Stability and Rule of Law						
Mapping of all regional activities in the field of fighting serious and organized crime	x				Report	Help in prioritizing, in particular due to the fact that many of those crime areas are of horizontal nature. Mapping is seen only as one part of the process, the second step should be highlighting (or prioritizing) the areas of needed intervention to regional
Workshop with donors and regional strategic partners to contribute to the Gap analysis		x			Workshop	
Workshop for presenting WB countries with results, updated list of needs, where priorities would be indicated		x			Workshop	

<i>Setting-up of an ad hoc Task Force, which would develop a draft “Plan of Activities needed in the WB region”, based on a revision of Gap Analysis recommendations</i>			x	x	<i>Workshop</i>	<i>donors and strategic partners active in the region.</i>
<i>a) Consultations with relevant national security institutions on the planning and implementation of the RCC Secretariat activities in the Security cooperation area.</i>			x		<i>Meeting</i>	<i>It is expected that Inter and intra enhanced cooperation mechanisms will provide an improved information sharing means achievable through the RIs deepened cooperation. Developed operational links amongst RIs will provide space for mutual benefits in information exchange. The activities envisaged within the project will promote and achieve confidence within the Balkans, representing a unique framework in the security area.</i>
<i>b) Organizing and supporting one conference of SEEMIC, SEENSA, SEECIC, DPD, DPrD.</i>			x		<i>Conference</i>	
<i>c) Organizing two WG meetings of experts in preparation and implementation of decisions of SEEMIC, SEENSA, SEECIC, DPD, and DPrD.</i>			x		<i>Workshop</i>	
<i>d) Monitor the activities of the RI&TF in SEE, namely – SEDM, WBDPD, A5, RACVIAC, SEESAC, DPPI, RCM.</i>			x		<i>Other</i>	
<i>e) Assessment of the lessons learned, best practices and difficulties encountered after two year of implementing the RCC WP.</i>			x		<i>Assessment</i>	
<i>Balkan Opinion Barometer/Balkan Business Barometer</i>				x	<i>Report</i>	